

# C I C

CANADIAN INTERNATIONAL COUNCIL  
CONSEIL INTERNATIONAL DU CANADA

# Annual Report 2007/08

## Table of Contents

Mission	2
Message from the Chair	3
Message from the President	4
Annual CIC Gala Dinner	5
Research	6
CIC Fellowship Program	6
CIC Working Groups	7
National Programs	8
Branches	9
Calgary Branch	10
Halifax Branch	10
Hamilton Branch	10
Montreal Branch	11
National Capital Branch	11
Saskatoon Branch	12
Thunder Bay Branch	12
Toronto Branch	12
Vancouver Branch	13
Victoria Branch	13
Waterloo Region Branch	13
Publications	14
<i>International Journal (IJ)</i>	14
<i>Behind the Headlines</i>	14
<i>International Insights</i>	15
Financial Statement	17
Contributors	18
Board & Staff	20
CIIA Board of Directors 2006-2007	20
CIC Board of Directors 2007-2008	20
CIC Staff 2007-2008	21

## **Mission**

The CIC is a nationwide, non-partisan, privately-funded Canadian institution established to advance research and dialogue on international issues.

## **The CIC will**

- Identify Canada's foreign policy priorities and advance evidence-based research and dialogue on international issues from a Canadian perspective;
- Build a Canadian foreign policy network that crosses academic disciplines, policy areas and commercial sectors;
- Fund [Research Fellowships](#) that produce [white papers](#) on specific foreign policy problems.

## Message from the Chair

The Canadian International Council (CIC) has built tremendous momentum in its first year. I would like to thank the [CIC members](#), [board](#) and [staff](#) for their hard work and dedication to this very exciting organization. The combination of leading-edge research and national policy discussions is unique and essential to the growth and relevance of Canada on the world stage.

The new CIC seeks to contribute to and inspire this necessary debate, through research fellows, policy-focused [working groups](#) and our branch network. Funded from private, corporate and individual charitable donations, its independence means that it is unrestrained by public service risk aversion and the competing ideological frames of our political parties.

Our goal is to generate ground-breaking thinking, innovative ideas and creative approaches for our foreign policy future and to contribute significantly to the [debate](#). Through [research](#), debate and discussion at the [CIC branches](#) across Canada, and [linkages](#) with Canadian universities, it is my vision that the CIC will advance dialogue on the important issues facing Canada's role in the world.

The future of our country's role on the world stage is reliant upon structured research, debate and policy development that our newest independent national institution is helping to nurture and develop.

Thank you for your support and participation in helping make this vision a reality.

**Jim Balsillie**

Chair, CIC

Co-CEO, Research In Motion

## Message from the President

The year covered by this annual report was again a year of transition. We began the year as the Canadian Institute of International Affairs (CIIA) and ended as the CIC. The change was based on a Memorandum of Understanding (MOU), which was approved in November 2007 by 97 percent of members who took part in a proxy vote.

That ringing endorsement was by no means a foregone conclusion, and we are grateful to those on the staff and board who helped persuade our members of the virtues of the change. We are also grateful to John MacNaughton, Larry Herman, John English, Daniel Schwanen and Gerry Wright for their fine work on the MOU, and above all to Jim Balsillie, without whose vision and generosity none of this would have been possible.

Since that critical vote, there has been progress on all fronts. The CIC assembled a blue chip national board; held a very successful inaugural CIC Gala Dinner, at which the first Globalist of the Year, Ángel Gurría, Secretary General of the Organization for Economic Co-operation and Development (OECD) was awarded, named eight [Research Fellows](#) and set up a number of high-level [Working Groups](#).

We also moved the National Office (seamlessly, as it turned out) from Richmond Street West in downtown Toronto to Willcocks Street on the University of Toronto campus. The move reunited us with one of the country's leading institutes of higher learning and saved us substantially on rent. We owe a debt of gratitude to board member Janice Stein, Director of the Munk Centre for International Studies, one of our partners, for making this move possible.

The CIC cemented its commitment to the ongoing study of strategic affairs by integrating the Canadian Institute of Strategic Studies (CISS) and its members. We also established a Working Group on [Strategic Studies](#) with board member Don Macnamara (who is also the president of the Victoria branch) as chair and David Berguson, Senior Research Fellow of the Calgary-based [Canadian Defence and Foreign Affairs Institute](#) (another CIC partner) as vice-chair.

Helped by increased funding from the National Office, our [branches](#) had more programming and ambitious programming in the course of the year. The Thunder Bay Branch held its [first ever conference](#) on globalization; Halifax began a Study Group on [Canada's Intervention Dilemma](#) and hosted a workshop, while its Study Group on [Nuclear Strategy](#) also organized a workshop; Hamilton held its first ever [Graduate Symposium](#); the National Capital Branch (Ottawa) held a timely conference entitled [Resurgent Russia: Where is it Headed Now?](#); Vancouver partnered with [Canada's World](#) and Simon Fraser University on a [day long public dialogue](#) on the food crisis.

The Victoria Branch convened a regional conference on [Canada-US relations](#) while the National Office covered other aspects of that key relationship at the annual [National Foreign Policy Conference](#) in Toronto, the first time in recent years that that event has been held in Ontario. Finally, the Waterloo Region Branch, recognizing the role of the media in our understanding of the world outside Canada, attracted more than 250 people to a roundtable entitled [Reporting the World to Canadians](#).

The CIC, like its predecessors the CIIA and the CISS, is a volunteer organization, and I would like to thank all those who gave their time so gladly to make this new organization such a success. I would also like to express my gratitude to our hardworking staff and to both outgoing board members and current board members, for their wonderful contributions.

**Douglas Gould**  
President, CIC

## **Annual CIC Gala Dinner**

On October 25, 2007, over 400 members of Canada's business, academic, media and policy communities gathered to celebrate the creation of the CIC. In his address, Co-CEO of Research In Motion and CIC Chair Jim Balsillie stressed the importance of funding the best Canadian research, analysis and training to produce policy recommendations on important international issues.

At this event, Mr. Balsillie also presented the first annual Globalist of the Year award to OECD Secretary General Ángel Gurría in recognition of his contribution to multilateralism. Mr. Gurría's address stressed "the enormous potential of global integration and international co-operation to make the world a better place."

The [Annual CIC Gala Dinner](#) plays an important role in the CIC's fundraising and public engagement efforts.

## Research

The CIC identified [five areas of research](#) focus for its inaugural research program. CIC Fellows and Working Groups worked to provide empirically sound analysis and policy recommendations in each of the areas outlined below.

- Arctic Sovereignty and Security
- Energy
- China and Emerging Large Powers
- Border Issues
- Strategic Studies

### CIC Fellowship Program

The CIC launched a highly competitive [fellowship program](#) that seeks to attract both eminent established researchers as well as Canada's most promising young minds and provide them with the opportunity to help guide Canada on pressing foreign policy problems.

Open to academic, public policy and media professionals, the CIC Fellow Selection Committee awarded [eight inaugural Fellowships](#) across Canada, creating an interdisciplinary team of professionals, each focused upon a particular issue. Working both independently and collectively, CIC Fellows devoted their time to work on a research project focused on a particular Canadian foreign policy concern. The goal of each project is to produce a viable set of [policy recommendations](#).

*2008 Research Fellows:*

#### [Chantal Blouin](#)

Senior Research Associate, Centre for Trade Policy and Law, Norman Paterson School of International Affairs, Carleton University.

*Canadian Foreign Policy in the Americas: Meeting the Challenge of Key Structural Changes in the Global Economy*

#### [Christian Constantin](#)

PhD Candidate, Department of Political Science, University of British Columbia

*China's Energy Policy and Energy Cooperation: Opportunities and Challenges for Canada*

#### [Franklyn Griffiths](#)

Senior Fellow, Massey College, University of Toronto

George Ignatieff Chair Emeritus of Peace and Conflict Studies, University of Toronto

*Beyond Sovereignty: Governing the Northwest Passage as though it were an International Strait*

#### [Rob Huebert](#)

Associate Professor, Department of Political Science, University of Calgary

Associate Director, Centre for Military Studies, University of Calgary

*Canadian Arctic Security: Understanding and Responding to the Coming Storm*

#### [Margaret Kalacska](#)

Assistant Professor, Department of Geography, McGill University

*Border Security: Using Remote Sensing and Advanced Mapping to Determine Vulnerable Routes for Illegal Border Crossings Between Canada and the United States*

[Whitney Lackenbauer](#)

Assistant Professor and Acting Department Chair, St. Jerome's University/University of Waterloo  
*Arctic Front, Arctic Homeland: Reevaluating Canada's Past Record and Future Prospects in the Circumpolar North*

[Ryan Touhey](#)

Assistant Professor, St. Jerome's University/University of Waterloo  
Recent Post-doctoral Research Fellow, Asia Pacific Foundation of Canada  
*Transcending the Past: A New Vision for Indo-Canadian Relations*

[Jason \(Guangyu\) Wang](#)

PhD Candidate, Faculty of Forestry, University of British Columbia  
*The Development of China's Forestry Sector and its Implications for Canada*

**CIC Working Groups**

The goal of the [CIC Working Groups](#) is to identify major issues and challenges in their respective areas of study and to suggest and outline the best possible answers to Canada's strategic foreign policy position on those issues. Each working group aims to generate high end, empirically valid research and impactful foreign policy advice on each issue. Working Group outputs provide added value to the debates and discussions on these issues in Canada.

*Working Group Chairs:*

[Arctic Sovereignty and Security](#)

Hugh Segal  
Executive Vice Chair, Canadian International Council  
Former CEO, Institute for Research on Public Policy (IRPP)

[Border Issues](#)

Michael Kergin  
19th Representative of Canada to the United States  
Former Ambassador to Cuba

[China and Emerging Large Powers](#)

Pitman Potter  
Director, Institute of Asian Research, University of British Columbia

[Energy](#)

Hal Kvisle  
President and CEO, TransCanada Pipelines Limited and TransCanada Corporation

[Strategic Studies](#)

Brigadier-General (Ret'd) Don Macnamara  
President, CIC Victoria Branch  
Past President and Chair, Canadian Institute of Strategic Studies



## National Programs

### Global India

#### 2007 BMO Financial Group/CIC Distinguished Lecture Series

The series of four high profile lectures was held in Montréal, Calgary, Toronto and [Vancouver](#) in October and November 2007. It explored the growing economic significance of India, India's evolving strategic and foreign policy capabilities, and what India's emergence means for Canada.

The lectures in [Montréal](#) and Calgary were given by Alan Rosling, Executive Director of The Tata Group. Mr. Rosling addressed "The Internationalization of Indian Business", emphasizing how Indian companies are now becoming multinational, often drawing on The Tata Group as an example.

C. Raja Mohan, former member of the Indian National Security Advisory Board, former Strategic Affairs Editor of *Indian Express*, former Diplomatic Editor and Washington Correspondent of *The Hindu* and Professor at the S. Rajaratnam School of International Studies at Nanyang Technological University in Singapore, gave the lectures in Toronto and Vancouver. Titled "Democratic India's New International Strategy", Prof. Mohan's muscular lectures gave insight to the realities of India as a regional if not global geostrategic power.

Special thanks are to be accorded to the series' supporters: BMO Financial Group (Title Sponsor); Tata Consultancy Services and the Canada-India Foundation (National Sponsors); Aird & Berlis LLP (Toronto Event Sponsor) and Power Corporation of Canada (Montréal Event Sponsors).

### Children in Conflict

#### 2008 High School Conference

CIC's annual conference for Toronto-based high school students was hosted in collaboration with the York Catholic District School Board (YCDSB). CIC worked in close partnership with Father Bressani Catholic High School (located in Vaughan, Ontario) to convene the conference, which was attended by between eight and ten schools across the YCDSB.

The 2008 conference took place on May 8 at York University. The conference theme, Children in Conflict, allowed its 330 students to explore a number of ways children around the world are affected by different types of conflict and ways Canadian-based organizations work to address these suffering children.

Michael Chikwanine, a former child soldier from the Democratic Republic of Congo, gave the conference's moving keynote address. Subsequently, the conference featured workshops led by representatives of the Canadian Landmine Foundation, Department of Foreign Affairs and International Trade, Plan Canada, Project Ploughshares, Save the Children, UNICEF Canada and War Child Canada.

CIC would like to thank the conference's sponsor, TD Bank Financial Group, for its ongoing support which allows high school students a novel opportunity to learn about the world beyond Canada.

### After the 2008 US Presidential Election: Opportunities for Canada? National Foreign Policy Conference

The CIC's [National Foreign Policy Conference](#) was held in Toronto on June 19 and 20, and attracted over 180 attendees. The conference examined the Canada-US border, the Arctic, and energy and

climate change, and investigated how Canada can best promote its interests with a new American Administration in Washington in 2009 and beyond.

The conference's two full days were shaped around CIC Research Fellows and Working Groups and featured 19 speakers across nine sessions, including powerful keynote presentations, which included: Michael O'Hanlon, The Brookings Institution; Hon. Paul Okalik, then-Premier of Nunavut and Thomas Homer-Dixon, from the University of Toronto and the Balsillie School of International Affairs.

All conference sessions were taped and given considerable air time on Cable Public Affairs Channel and can be viewed at your convenience on CPAC's website: [www.cpac.ca](http://www.cpac.ca). Simply search for 'Canadian International Council' in the video-on-demand section.

Special thanks to the National Foreign Policy Conference's generous supporters: Bell Canada, Brookfield Inc., Caldwell Investment Management and The Centre for International Governance Innovation (Gold Sponsors); The Institute for Research on Public Policy (Silver Sponsor) and the Munk Centre for International Studies (Promotional Partner).

### **Examining the Canada-U.S. Relationship: The Border, the Arctic, Energy & Climate Change National Youth Symposium**

The three panels at the [National Youth Symposium](#), held on June 18 in Toronto, attracted 60 diverse participants from across Canada, including francophone Quebecers.

The Youth Symposium panelists and delegates included think tank researchers, government employees, a university research program manager, as well as both graduate and undergraduate students. Many participants from outside Toronto were offered full or partial travel and accommodation subsidies and all symposium participants were offered complimentary attendance at the National Foreign Policy Conference.

The CIC Youth Symposium was made possible with generous support from Scotiabank and the Department of National Defence.

## Branches

With the National Office located in Toronto, the CIC has [twelve Branches nationwide](#), one Branch in the United States and a membership that spans the country. Branches hold regular meetings featuring guest speakers who address topical international economic, political and social issues. In 2007-2008, CIC Branches held over 100 innovative and thought-provoking events across Canada. Highlights from some Branch events are found in the following sections.

### Calgary Branch

On April 1, 2008, Mount Royal College provided the setting for a visit by United States [Ambassador David Wilkins](#). This event drew over 100 people, primarily students and faculty from Mount Royal, as well as local CIC members. It was truly a conversation, as the personable Wilkins gave a very short opening statement and then engaged the crowd for over 90 minutes on the topic of Canada-US relations. The discussion covered issues such as the Iraq and Afghanistan wars, NAFTA and the distinction between “politically appointed” diplomats and career foreign service officers.

The strength of this event was not only its content, but the opportunity for the Calgary Branch to host an event that was well attended by youth. Many of the youth audience members had the opportunity to personally interact with the Ambassador, and a number of student journalists had the opportunity to “scrum” the Ambassador after his talk.

### Halifax Branch

During the 2007-2008 programming year, the CIC Halifax Branch launched two Study Groups.

On March 31, 2008, the CIC-Halifax Branch Working Group CIC Halifax Study Group on [Canada's Intervention Dilemma](#) officially began its work by hosting a workshop on the Dalhousie University campus. The workshop's 13 participants met to discuss how Canada can best meet its national and strategic interests through intervention activities within a “whole-of-government” (WoG) approach. With group members from the Department of Foreign Affairs, the Department of National Defence (DND), the Royal Canadian Mounted Police, non-governmental organizations and academic institutions, the dialogue during this one-day event was dynamic as the layers of the WoG were peeled away and explored. The input from participants will be consolidated and synthesized to provide a clear sense of the most pressing operational and practical concerns and will result in a final report. This report intends to share some policy lessons and recommendations and identify how Canadian activities in the case study countries might become more effective. The branch study group would like to thank DND's Security and Defence Forum, CIC National Office and the Centre for Foreign Policy Studies at Dalhousie University for their support.

The CIC Halifax Branch's Study Group on [Nuclear Strategy](#) organized a nuclear strategy workshop on May 22-24, 2008. Selected papers were featured in the Autumn 2008 special issue of [International Journal](#), and complete proceedings will be compiled in an edited volume by the Centre for Foreign Policy Studies (CFPS) at Dalhousie University. The organizers would like to thank the generous support of the CIC National Office; the Centre for Defence and Security Studies at the University of Manitoba; the President's Office; Department of Political Science and the CFPS of Dalhousie University and the Security and Defence Forum.

### Hamilton Branch

On April 23, 2008, the Hamilton Branch held its first Graduate Symposium entitled “[Conflict and Cooperation in International Politics](#).” For this event, four McMaster graduate students were invited

to make presentations on their experiences and insights derived from work, study and volunteer periods in four vital regions of the world.

Jeff Loder spoke on “The Increasing Power of Parliament in EU Policy-making”; Megan Spasevski discussed “The Arbitrariness of Human Power: Lessons from Disadvantaged Youth – Central and Latin America”; Naohira Yamanaka addressed “The 80-Year Diplomatic Relationship Between Japan and Canada: What Japan Can Learn from Canada” and Tabasum Akseer spoke on “Reflections on Afghanistan – Post 9/11.”

This event was not only successful in terms of student attendance, but also in its innovation. Proposed and organized by Executive member Mark Williams, a McMaster Political Science graduate student, it marked the branch’s first significant step towards expanding its outreach program to the Hamilton youth market.

### **Montreal Branch**

On November 21, 2007, the Montreal Branch hosted Ambassador Matussek in cooperation with the German Consul in Montreal, under the umbrella of a week-long series of activities entitled “[Rendez-vous with Germany](#).” Supporters in publicizing this CIC Montreal event included the United Nations (UN) Association in Canada – Greater Montreal, the Montreal Council on Foreign Relations and the Canadian German Chamber of Industry and Commerce.

Ambassador Matussek pointed out that Germany is now exercising a more assertive foreign policy, particularly since the fall of the Berlin Wall. Now sovereign and united, Germany is playing a role in the world commensurate with its size. Notably, since its 1999 Kosovo mission, some 11,000 German troops have served under UN, NATO and other mandates.

Ambassador Matussek spoke about UN Security Council reform, Iran, Kosovo, Darfur, Afghanistan and climate change. He answered the many questions posed to him frankly and openly, to the satisfaction of an appreciative audience, easily conveying his vast experience.

The event was well attended by the consular, business, government and academic communities, including a number of students, thanks to sponsorship raised by the branch from Bombardier and Voith-Siemens.

### **National Capital Branch**

On November 20-21, 2007, the National Capital Branch held a conference entitled “[Resurgent Russia: Where is it Headed Now?](#)” This conference was organized by the National Capital Branch as part of a series that has previously included China and India. The conference considered economic, strategic geopolitical and domestic developments in Russia, and their impact on the country’s return to the global stage – from both Russian and Western perspectives. The conference featured representative speakers from Russia and attracted over 200 participants representing government, business and academic circles.

The conference noted the strong influence of President Putin in working to ensure Russian security and internal stability. Speakers pointed to the goal of drastically increasing Russian influence in the world, conclusions which the intervention in Georgia appeared to substantiate. Speakers also discussed how many freedoms and human rights have become restricted within Russia. The conference concluded by looking at the implications of the “new” Russia for Canadian foreign policy.

### **Saskatoon Branch**

A CIC event is truly a success if it engages the audience on topics which describe international challenges, offer hope for the future and illustrate the positive impacts of Canadians working on an international level. Dr. Claire Card (DVM, Ph.D.) did all of that in Saskatoon on [April 16, 2008](#), as she talked about an interdisciplinary development and capacity-building program in Uganda that she directs, whose beneficiaries are HIV-AIDS affected women and orphans.

Many of the poorest people in sub-Saharan Africa are widows and orphans who, in addition to the burden of HIV, lack access to credit or banks and traditionally do not own cattle, a basis of their rural economy. Through the program's innovative use of microcredit, these widows come into responsible possession of goats, which provide valuable nutritional supplement, economic flexibility and empowerment to the women and their families. The empowered women effectively contribute to improve their local communities and the quality of life for all.

In addition to her work as president of the local chapter of Veterinarians Without Borders, Dr. Card is an active veterinarian, a professor in the Western College of Veterinary Medicine and Chair of the University of Saskatchewan Council.

### **Thunder Bay Branch**

The Thunder Bay Branch focused on the [challenges of globalization](#) in a conference held on April 25-26, 2008. David Crane, global issues commentator at *The Toronto Star*, opened with a survey of the current situation after a dinner on Friday. Saturday morning featured former US Foreign Service officer Tom Hanson, Simon Fraser University sociologist Gary Teeple and a response from David Crane.

The afternoon featured presentations on local responses to globalization. Thunder Bay Councillor Iain Angus focused on a multi-level regional response to the devastation of the forest industry; Lakehead University Political Scientist Doug West explored the emerging global food crisis and Robert Poulter, President of the Thunder Bay biotechnology company Genesis Genomics, described how DNA research develops cancer tests and has become a global business.

Lakehead University historian Ernie Epp (also the conference organizer) provided a conference summary with Branch President Liz Poulin offering concluding words. The Branch particularly appreciated the attendance of a number of American friends who have links to the Minneapolis Committee on Foreign Relations.

### **Toronto Branch**

The Toronto Branch began the 2007-2008 programming year very strongly with a panel entitled "[Canada's Reputation Abroad: the role, impact & responsibilities of the Canadian mining industry](#)," presented in collaboration with McMillan Binch Mendelsohn LLP. The session attracted 140 attendees and four distinguished presenters: Stephen Lucas, Assistant Deputy Minister, Minerals and Metals Sector, Natural Resources Canada; Tony Andrews, Executive Director, Prospectors and Developers Association of Canada; Peter Sinclair, Director, Corporate Social Responsibility, Barrick Gold and Marketa Evans, Executive Director, Munk Centre for International Studies, University of Toronto. Representing government, industry and academia, panelists agreed that sustainable development must involve industry, local governments and local civil society. Of particular interest was Dr. Evans' assertion that the Kimberley Process, which outlaws trade in conflict diamonds, demonstrates that such multi-sector and multi-stakeholder collaboration is indeed possible.

### **Vancouver Branch**

On May 20, 2008, the Vancouver Branch partnered with Canada's World, Simon Fraser University's Centre for Dialogue and Check Your Head to present "[Food For Talk: Our Role in the International Food Chain](#)." Over 100 participants from all walks of life, resource experts and speakers participated in this day-long public dialogue held at the downtown campus of Simon Fraser University. Small group dialogues examined topics including: "A Changing Climate and a Changing Food System"; "Markets, Trade and Rising Food Prices"; "Agriculture: From Biofuels to Backyards" and "Looking to the Future - Canada's Role in the International Food Chain." Each topic was introduced by a speaker and was followed by small group discussion.

The group dialogue notes were compiled by Canada's World for publication. In addition, the key points voiced by each group were presented by Shauna Sylvester, Director of Canada's World, to the Office of the Prime Minister. The goal of the dialogue was to voice to government the concerns and ideas of a wide range of Canadians on a variety of issues.

### **Victoria Branch**

The Victoria Branch enjoyed a succession of well-attended monthly luncheon meetings and excellent speakers; however, the 2007-2008 highlight is the May 12-13, 2008 conference on "[The Changing Dynamics of Canada-US Relations](#)." Attended by over 90 people with 15 speakers on five panels over two days in the beautiful setting of Dunsmuir Lodge near Victoria International Airport, the discussions were direct, frank and insightful. The panel topics "Political Relations, Economic Relations," "Borders/Barriers/Perimeter Security," "Continental Security" and finally "The Way Ahead – A Strategy for Canada-US Relations" covered in one way or another every aspect of the Canada-US relationship.

The participation of four Canada specialists and scholars from the United States together with political, economic, military, trade and business specialists from Canada ensured a succession of lively exchanges among panelists and other participants. All attendees agreed that they learned a great deal and the frequent and common accolades of "the best conference ever attended" led organizers to conclude that this first CIC Regional Conference in Victoria was indeed a success.

### **Waterloo Region Branch**

The 2007-2008 signature event of the Waterloo Region Branch explored the role of journalism and Canadian public opinion on international issues in "[Reporting the World to Canadians](#)." A roundtable of eminent foreign correspondents was assembled, including: Tom Clark, CTV Washington Bureau Chief; Lisa LaFlamme, CTV National Correspondent; Olivia Ward, Foreign Affairs Reporter for *The Toronto Star* and Michael Petrou, Correspondent for *Macleans*. The event was moderated by Rick MacInnes-Rae, host of CBC Radio's *Dispatches*. To a capacity audience of over 250 people, the panelists gave moving personal accounts of reporting from areas of conflict, disaster and political transition, and shared their thoughts on new media, bias in reporting and pressures of the 24/7 news cycle. The event attracted local and campus media attention.



## Publications

### *International Journal (IJ)*

*International Journal* had another successful year in 2007-2008.

Summer 2007, guest-edited by Alistair Edgar and Kostas Ifantis, focused on human security and peacekeeping, making, and building, in "[What kind of security? Afghanistan and beyond.](#)"

[Fall 2007](#) turned the spotlight onto India emerging, and featured articles by Ryan Touhey, Gowher Rizvi and T.V. Paul, among others.

Winter 2007-2008 examined diasporas in Canada. Guest-edited by Rima Berns-McGown and Jack Jedwab, it grappled with the question "[What it now means to be Canadian,](#)" and what implications transnational belonging has for Canadian foreign policy.

[Spring 2008](#) took a timely look at Russian resurgence and Vladimir Putin's tendency to aggression. Many of the articles in the India and Russia issues originated as papers for conferences organized by the National Capital Branch. All four issues continue to publish over-the-transom submissions of excellent quality.

For the first time, the *IJ* awards were presented at the annual National Foreign Policy Conference. The Marcel Cadieux Distinguished Writing Award – the annual award for the best article in a volume – went to Asteris Huliaris and Nikolaos Tzifakis for "Contextual approaches to human security: Canada and Japan in the Balkans," in the summer 2007 issue, vol. 62, no. 3.

The Gelber Essay Prize, given each year to the best article by a young scholar, was granted to Joshua D. Kertzer for "Seriousness, grand strategy, and paradigm shifts in the 'war on terror'," fall 2007, vol. 62, no. 4.

The [IJ website](#) continues to draw increased traffic and interest to the journal, nationally and internationally, as well as to increase subscriptions of both hard and electronic copies and of individual issues and articles.

In June 2008 *IJ* applied for, and was granted, a new Social Sciences and Humanities Research Council of Canada grant.

### *Behind the Headlines*

#### [Canada and the Arms Trade Treaty](#)

Ernie Regehr

*Behind the Headlines*. Vol. 64 No. 6

#### [High-Seas Fisheries](#)

Boris Worm and David Vanderzwaag

September 2007. *Behind the Headlines*. Vol. 64 No. 5

#### [Intervention and Conflict Management in a Changing World](#)

Fen Osler Hampson

and

#### [The Responsibility to Engage: Canada and the Ongoing Crisis in Darfur](#)

David Black

July 2007. *Behind the Headlines*. Vol. 64 No. 4

[Canada and the Americas: a Time for Modesty](#)

Jean Daudelin

May 2007. *Behind the Headlines*. Vol. 64 No. 3

[The European Union Fifty Years After the Treaties of Rome](#)

Amy Verdun, Thomas Christiansen, Oliver Schmidtke and Douglas Goold

March 2007. *Behind the Headlines*. Vol. 64 No. 2

[Arctic Sovereignty? What is at Stake?](#)

Donald McRae

January 2007. *Behind the Headlines*. Vol. 64 No. 1

***International Insights***

*International Insights* released eleven online articles in 2007-2008.

[Failed States: Why They Matter and What We Should Do about Them](#)

Derek Fraser

December 2007. *International Insights*. Vol. 5. No. 2

[A New North American Agenda](#)

Hon. Lloyd Axworthy

November 2007. *International Insights*. Vol. 5. No. 1

[Regaining Legitimacy: The G8 and the 'Heiligendamm Process](#)

Andrew F. Cooper and Kelly Jackson

July 2007. *International Insights*. Vol. 4. No. 10

[American Nuclear Strategy and the Implications for Canada](#)

David S. McDonough

July 2007. *International Insights: International Security Series*.

[Canada's Foreign Policy Priorities in the Post-9/11 Era](#)

Greg Donaghy and Stephen Knowles

May 2007. *International Insights*. Vol. 4. No. 9

[Addressing a Principled Foreign Policy](#)

Senator Hugh D. Segal

May 2007. *International Insights*. Vol. 4. No. 8

[Pakistani politics and its implications for regional security and NATO in Afghanistan](#)

Kamran Bokhari and Julian Schofield

May 2007. *International Insights: International Security Series*.

[Respect for Human Rights: A Condition for Stability](#)

Michael Wodzicki, Rights & Democracy

April 2007. *International Insights*. Vol. 4. No. 7

[The Social Sources of Haitian Despotism](#)

Robert Fatton Jr., University of Virginia

April 2007. *International Insights*. Vol. 4. No. 6



[A Responsible Global Citizen? Canadian Contributions](#)

Andrew F. Cooper and Jean-François Lévesque

April 2007. *International Insights*. Vol. 4. No. 5

[The Future Security Environment: Threats, Risks and Responses](#)

Peter Gizewski.

March 2007. *International Insights: International Security Series*.

## Financial Statement

### Statement of Financial Position as at June 30, 2008

<b>Assets</b>	<b>2008</b>	<b>2007</b>
Cash	1,587,263	26,610
Accounts Receivable	146,991	15,261
Deposits and prepaid expenses	49,842	22,806
Investments	1,135,580	989,879
Capital Assets	27,046	17,411
	<b>\$ 2,946,722</b>	<b>\$ 1,071,967</b>
<b>Liabilities</b>		
Bank Indebtedness	–	40,729
Accounts Payable and accrued liabilities	190,661	21,460
	<b>190,661</b>	<b>62,189</b>
<b>Unearned Revenue and Grants</b>	<b>314,988</b>	<b>284,489</b>
<b>Fund Balances</b>		
Net Assets invested in capital assets	27,046	17,411
Externally Restricted	493,701	428,475
Internally Restricted	703,000	703,000
Unrestricted	1,217,326	(423,597)
	<b>2,441,073</b>	<b>725,289</b>
	<b>\$ 2,946,722</b>	<b>\$ 1,071,967</b>

### Statement of Operations for the Year Ended June 30, 2008

<b>Income</b>	<b>2008</b>	<b>2007</b>
Programmes	96,927	168,680
Corporate Members	38,500	68,000
Publications and Members	147,531	162,050
Donations	2,671,630	119,765
Grants	96,190	102,185
Investment	32,451	90,194
CIGI Funding	348,752	268,459
Other	7,057	3,777
	<b>\$ 3,439,038</b>	<b>\$ 983,110</b>
<b>Expenditure</b>		
Programmes	617,942	217,777
Publications and Membership	187,866	171,086
Library	17,018	12,306
Administration	627,242	616,465
Other	9,937	41,060
Amortization	12,595	14,616
Fellowship	338,051	–
Investment Management fees	11,564	12,331
	<b>\$ 1,822,215</b>	<b>\$ 1,085,641</b>
<b>Net Income for the Year</b>	<b>\$ 1,616,823</b>	<b>\$ (102,531)</b>

## Contributors

CIC gratefully acknowledges the generous support of our many donors and sponsors:

### Benefactor Level (\$1,000,000)

GMP Securities L.P.

### Fellowship Level (\$100,000)

AGF Management Limited  
Barrick Gold Corporation  
Bennett Jones LLP  
BMO Financial Group  
Jarislowsky Fraser Limited  
John and Gail MacNaughton  
Magna International Inc.  
Manulife Financial  
Marsh Canada Limited  
Power Corporation of Canada  
Sandra and Joseph Rotman  
Scotiabank Group  
Sun Life Financial Inc.  
The Donald R. Sobey Foundation  
The Jim Pattison Group

### Gold Level (\$10,000)

Bombardier Aerospace  
Borden Ladner Gervais LLP  
Canon Canada Inc.  
CIBC  
Deloitte & Touche LLP  
Fidelity Investments Canada  
Gluskin Sheff + Associates Inc.  
The Kololian Foundation  
Mancal Corporation  
McMillan LLP  
National Bank Financial

### Friends of the CIC (\$5,000)

James Baillie, Q.C.  
Blake, Cassels and Graydon LLP  
Brookfield Asset Management

## Lecture Series Sponsors

*Title Sponsor*  
BMO Financial Group

*National Sponsors*  
Tata Consultancy Services  
Canada-India Foundation

*Montréal Event Sponsors*  
Power Corporation of Canada

*Toronto Event Sponsor*  
Aird & Berlis LLP

## Foreign Policy Conference Sponsors

*Gold Sponsors*  
Bell Canada  
Brookfield Inc.  
Caldwell Investment Management  
The Centre for International  
Governance Innovation

*Silver Sponsors*  
The Institute for Research on Public Policy

*Promotional Partner*  
Munk Centre for International Studies

## High School Conference Sponsor

TD Bank Financial Group

## Individual Donors (\$100 or more)

Mr. John R. Anderson  
Mr. Eduard Baer  
Mr. W. H. Barton  
Mr. Thomas G. Bata  
Mr. Hans G. Bathija  
Mr. Charles M. Beer  
Mr. Raymond G. Berry  
Mr. David N. Biette  
Mr. Robin Campbell  
Mr. Barry Campbell  
Mr. David Christie  
Mr. Ron Clark  
Mr. Ian Clark  
Prof. Stephen Clarkson  
Mr. & Mrs. Edward G. Cleather

Mr. E. Kendall Cork  
Mr. David Crane  
Mr. J. V. Cross  
Mr. Roy Culpeper  
Ms Susan Davis  
Dr. David B. Dewitt  
Mr. Peter Dobell  
Dr. Janet Gail Donald  
Ms Ginny Dybenko  
Mr. Drew Fagan  
Mr. & Mrs. Joseph and Elham Farah  
Mr. Steven Farber  
Mr. Don Ferguson  
Dr. Cyril V. Finnegan  
Ms Ruth Fothergill  
Mr. Derek R.T. Fraser  
Prof. Goldwin S. French  
Mr. David Golden  
Ms Jenilee M. Guebert  
Mr. David R. Haigh  
Prof. Fen Hampson  
Mr. John Harrington  
Mr. Edwin C. Harris  
Mr. Adrian Hartog  
Mr. Michael K. Hawes  
Mr. Lawrence Herman  
Mr. Alan Hockin  
Mr. Craig Hunter  
Mr. Hideaki Iizawa  
Mr. Michael Jarvis  
Mr. Patrick Johnston  
Mr. Harry G. Kalish  
Ms Irene Kauhanen  
Dr. Stanislav Kirschbaum  
Mr. Claude Lajeunesse  
M. Paul Lalonde  
Dr. John E. Latter  
Ms Jane Lesslie  
Ms Julie A. Lindhout  
Hon. Donald S. Macdonald  
Mr. Douglas C. Matthews  
Mr. Wilmot L. Matthews  
Mrs. David B. Meynell  
Mr. Aubrey Morantz  
Mr. Reid Morden, C.M.  
Mr. Gwyn Morgan  
Mr. Myles Morin  
Dr. F.W.Orde Morton  
Mr. John F. Nagel  
Mr. Eric Noel  
Ms Anne Pennington Mayer  
Hon. James Peterson  
Mr. Gary Posen  
Mr. Peter A. Robertson

Mr. Allan Rock, Q.C.  
Mr. Douglas Scott  
Mr. Bob Seguin  
Ms Joy Sellers  
Mr. Graham Shantz  
Mr. Ray Simonson  
Mr. Mark Stabile  
Dr. Denis Stairs  
Mr. Brooke Townsend  
Mr. Douglas Valentine  
Mr. Geoffrey Wagner  
Mr. Randall Walker  
Prof. M. Elisabeth Wallace  
Mr. Jim C. Walz  
Ms Viviane F. Wightman  
Mr. Gerald Wright

## **Board & Staff**

### **CIIA Board of Directors 2006-2007**

#### *Chair*

Mr. John A. MacNaughton, Former President & CEO, Canada Pension Plan Investment Board

#### *CIIA Board of Directors*

Mr. John English, Executive Director, Centre for International Governance Innovation

Mr. Anthony Ferrari, President, Bridgepoint Group Ltd.

Mr. Derek Fraser, Associate, Centre for Global Studies, University of Victoria

Mr. Lawrence L. Herman, Associate Counsel, Cassels, Brock & Blackwell

The Hon. Roy MacLaren

Mr. John McWilliams, Senior Vice President, General Counsel and Secretary, Nexen Inc.

Mr. Don Newman, CBC TV, Newsworld

Mr. Randall Oliphant, Chairman, Western Goldfields, Inc.

Mr. Michael Rayfield, Vice-Chairman, Investment Corporate Banking

Ms. Jodi White, President, Public Policy Forum

Mr. Gerald Wright, General Manager, National Electricity Round Table

### **CIC Board of Directors 2007-2008**

#### *Chair*

Mr. Jim Balsillie, Co-CEO, Research In Motion

#### *Co-vice Chairs*

The Hon. Bill Graham, Chancellor of Trinity College and Chair of the Atlantic Council of Canada

Mr. John MacNaughton, former board chair of the Canadian Institute of International Affairs (CIIA) and Chair of the Board of the Business Development Bank of Canada

#### *Executive Vice-Chair*

The Hon. Hugh Segal, Former President, Institute for Research on Public Policy (IRPP)

#### *CIC Board of Directors*

Mr. Scott Burk, President, Wealhouse Capital

Mr. André Desmarais, President and Co-CEO, PowerCorporation

Mr. John English, Executive Director, CIGI

Mr. Brian Flemming, Member, Halifax Branch, CIC

Mr. Edward Goldenberg, Partner, Bennett Jones LLP

Dr. Douglas Goold, President of CIC

Mr. Pierre Marc Johnson, Senior Counsel, Heenan Blaikie LLP

Mr. Don Macnamara, President, Victoria Branch, CIC

Dr. Indira Samarasekera, President, University of Alberta

Dr. Janice Stein, Director, Munk Centre for International Studies, University of Toronto

Ms. Jodi White, President, Public Policy Forum

**CIC Staff 2007-2008**

Mr. Thomas Adams, Strategic Studies Staff Officer  
Ms. Rima Berns-McGown, Managing Editor, International Journal  
Mr. Jordan Dupuis, Program Director  
Dr. Douglas Goold, President  
Mr. Bob Johnstone, Senior Advisor  
Mr. Tayab Mohammed, Accountant  
Mr. Kyle Paul, Assistant Editor, International Journal  
Ms. Laura Sunderland, Community Support Specialist  
Ms. Tamara Zur, Director, Research and Special Projects

**45 Willcocks Street, Box 210  
Toronto Ontario M5S 1C7  
TEL: 416-977-9000, 1-800-668-2442  
FAX: 416-946-7319**